Welcome

Ken Leonard, Director
ITS Joint Program Office
Ken.Leonard@dot.gov

www.pcb.its.dot.gov
A307b: Understanding Requirements for Advanced Transportation Controllers Based on ATC 5201 Standard v06
Instructor

Ralph W. Boaz
President
Pillar Consulting, Inc.
San Diego, CA, USA
Target Audience

- Traffic management and engineering staff;
- Traffic Management Center/operations staff;
- Traffic signal maintenance staff;
- System developers;
- Software developers;
- Private and public sector users including manufacturers; and
- Procurement personnel.
Recommended Prerequisites

- I101: Using ITS Standards: An Overview
- A101: Introduction to Acquiring Standards-based ITS Systems
- A102: Introduction to User Needs Identification
- A201: Details On Acquiring Standards-based ITS Systems
- A202: Identifying and Writing User Needs When ITS Standards Do Not Have SEP Content
- A103: Introduction to ITS Standards Requirements Development
- A203: Writing Requirements When ITS Standards Do Not Have SEP Content
Recommended Prerequisites (cont.)

- C101: Introduction to the Communications Protocols and Their Uses in ITS Applications
- A207a: Building an ITS Infrastructure Based on the ATC 5201 Standard Part 1 of 2
- A207b: Building an ITS Infrastructure Based on the ATC 5201 Standard Part 2 of 2
- A208: Using the ATC 5401 Application Programming Interface Standard to Leverage ITS Infrastructures
- A307a: Understanding User Needs for Advanced Transportation Controllers Based on ATC 5201 Standard v06
Learning Objectives

1. Describe a systems engineering-based ATC specification development process
2. Write requirements for ATCs based on user needs
3. Describe a specification based on ATC 5201 Standard v06
4. Verify an ATC procurement specification
Learning Objective #1: Describe a Systems Engineering-Based ATC Specification Development Process

- Traditional approaches to developing transportation controller procurement specifications
- Systems engineering approach to developing an ATC procurement specification
- Benefits of the specification development process
- Challenges to preparing a good ATC specification
Traditional Approaches to Developing Transportation Controller Procurement Specification

- Not based on formalized user needs and requirements
  - Agencies often use an existing specification, copy it, and distribute
  - Not connected to other stakeholders who may have user needs that apply to the transportation controller
- Funding problems as policy makers and senior managers see no relationship between their approved strategic or regional plans and the potential solutions offered by ATCs
- Hardware and application procurement are combined for a single purpose; for example, signal control, ramp metering, and data collection
Systems Engineering Approach to Developing an ATC Procurement Specification

- Develop Concept of Operations (ConOps) with user needs
- Develop requirements based on user needs
- Capture requirements and show traceability to user needs in an ATC specification
IEEE – Systems Engineering
An interdisciplinary collaborative approach to derive, evolve, and verify a life cycle balanced system solution that satisfies customer expectations and meets public acceptability.

Graphics: Ralph W. Boaz
Systems Engineering Specification Development Process

Learning Objective #1

- Traceability

User Needs Dev

Strategic or Regional Plans

Concept of Operations

Reqmts Dev

Agency Specifications

Traceability

Graphics: Ralph W. Boaz
Relationships of User Needs and Requirements

Need #1

Requirement #1

Need #2

Requirement #2

Requirement #3

Need #3

Requirement #4

Need #4

Learning Objective #1

Graphics: Ralph W. Boaz
Benefits of the Systems Engineering Specification Development Process

- User needs identified by a broad base of stakeholders
- Existing strategic or regional plans already approved by policy makers and higher management are covered in the user needs
- Provides justification for investment in ATC units that non-technical people can understand
- Shows accountability to the public
Challenges to Preparing a Good ATC 5201 Standard v06-Based Specification

- Internal resistance to change
- External resistance to change
- Procurement schedules may not allow for the time and effort to go through a rigorous process
- Identifying and getting stakeholders together
- Difficulty getting stakeholders to describe their user needs as opposed to design requirements
- Often, people procuring the equipment are unfamiliar with a systems engineering process
An agency specification comes out of what part of the systems engineering specification development process?

**Answer Choices**

a) Concept of operations  
b) Requirements development  
c) Strategic plan  
d) User needs development
Review of Answers

a) Concept of operations

Incorrect. A concept of operations is the result of user needs development.

b) Requirements development

Correct! Requirements are stated in the agency’s specification.

c) Strategic plan

Incorrect. A strategic plan may be an input to the user needs development process.

d) User needs development

Incorrect. User needs are stated in a concept of operations.
Summary of Learning Objective #1

Describe a Systems Engineering-Based ATC Specification Development Process

- Traditional approaches to developing transportation controller procurement specifications
- Systems engineering approach to developing an ATC procurement specification
- Benefits of the specification development process
- Challenges to preparing a good ATC specification
Learning Objective #2: Write Requirements for ATCs Based on User Needs

- Structure and characteristics of well-formed requirements
- Writing requirements for ATCs based on agency user needs
- Resolving conflicting requirements
Definition of a “Well-Formed” Requirement

[Actor] [Action] [Target] [Constraint] [Localization]

Actor Identifies who or what does the action
Action Identifies what is to happen
Target Identifies who or what receives the action
Constraint Identifies how to measure success or failure of the requirement
Localization Identifies the circumstances under which the requirement applies

Localization and constraint portions are important but not all requirements will have both.
Example of a Well-Formed Requirement

[Actor] [Action] [Target] [Constraint] [Localization]

5.3.7 Color Graphics Display

The transportation controller shall provide a liquid crystal display (LCD) that is capable of color graphics.

If a requirement can’t be stated in this simple format, you probably need to use multiple requirements.
Characteristics of Well-Formed Requirements

- Necessary
  - Must be useful and traceable to needs

- Concise
  - Minimal, understandable and expressed in declarative language such as “shall statements”

- Attainable
  - Realistic to achieve within available resources and time

- Standalone
  - Stated completely in one place

- Consistent
  - Does not contradict itself, nor any other stated requirement
Characteristics of Well-Formed Requirements (cont.)

- Unambiguous
  - Susceptible to only one interpretation

- Verifiable
  - Requirement can be met through: inspection, analysis, demonstration, or test
User Needs from Strategic and Regional Plans

Case Study

This section uses examples from the “Orange County Intelligent Transportation Systems (ITS) Strategic Deployment Plan (SDP) – Update 2013.” This SDP was developed by the Orange County Transportation Authority (OCTA), a Metropolitan Planning Organization (MPO) for Orange County, CA.

The SDP uses ITS “strategies” to provide context for the agencies and the private sector who are deploying technology today and for the following ten years. Strategies are organized as follows: Transit Management and Multi-Modal (MM), Traffic Management (TM), Incident Management and Emergency Response (IM), Traveler Information (TI), Performance Monitoring (PM), Communications and Connectivity (CC), Safety (SF), and Institutional (IN).

Other strategic or regional plans may have different names and different methods of expressing desired capabilities.
Example “Strategy” and User Needs From Case Study

Strategy Example

CC1 – Countywide Communications Master Plan: Physical and logical connectivity to support multi-modal and multi-agency operations and data sharing needs.

User Need Example

7.4.3.1 Multi-Network Ready

The city needs transportation controllers equipped with communications capabilities to accommodate connectivity with multiple systems and communications networks. The city has legacy center-to-field (C2F) communications to some arterials. The majority of the arterials are supported by Ethernet communications through fiber or high speed radios. It is expected that some applications will share a physical network while others will require separate networks.
5.4.9 Dual Ethernet Capability

The transportation controller shall provide a minimum of two Ethernet ports supporting 10/100 BaseT communications with RJ45 physical connectors.
Example “Strategy” and User Needs From Case Study

Strategy

CC3 – Provide a Connected Vehicles Platform: Allow for the future possibility of connected vehicles in order to capitalize on the robust local operational environment and further enhance the existing foundation.

User Need Example

7.5.1 Connected Vehicle V2I Communications

The city needs transportation controllers that will be capable of performing Connected Vehicle Vehicle-to-Infrastructure (V2I) communications. Connected vehicle applications have the potential for a major advancement in integrated traveler information, safety, transportation management, and eco driving. It is anticipated legacy controller units that were installed over eight years ago will not have the processing power to perform V2I communications.
5.5.1 Processing Power

The transportation controller shall have a CPU with a minimum CoreMark Benchmark of 600 per specification by the chip manufacturer.
Example “Strategy” and User Needs From Case Study

Strategy

MM2 – Bus Rapid Transit: Roll out BRT service in a two-step implementation process. Technology applications could include transit signal priority (TSP), real-time bus arrival information, and automated fare collection.

User Need Example

7.8.3.3 Increase Public Use of Transit Buses

The city needs transportation controllers that can be used to help increase ridership of transit buses. *The city needs to improve customer service and ridership experience through the use of field applications that may include transit signal priority (TSP), real-time bus arrival information, automated fare collection and others.*
5.3.5 Screen Size

The transportation controller shall have a minimum screen size of 16 lines by 40 characters.
Example of Constraint Identified by Operations Staff

6.5.1 NEMA TS 2 Equipment

The city needs transportation controllers equipped for its existing transportation field cabinet systems. *The city has 70% of its TFCSs that are NEMA TS 2 Type 1 and 30% of its TFCSs are NEMA TS 2 Type 2. The transportation controller should be suitable for these cabinet systems.*
5.2.1 NEMA TS 2 Type 2 Interfaces

The transportation controller shall provide physical interfaces per NEMA TS 2 Standard v02.06 Section 3.3 for Type 2 controller units.
Write Requirements for ATCs Based on User Needs – Additional Guidance

- Review Module A103 Learning Objective #2 “Avoiding the Pitfalls When Writing Requirements”

- There must be at least one requirement for every user need identified in the Concept of Operations (ConOps)

- Requirements that pertain to optional portions of ATC 5201 Standard v06 must be written in a specification (see LO#3)

- Requirements that pertain to non-optional portions of ATC 5201 Standard v06 may or may not be written in the specification
Resolving Conflicting Requirements

- ATC 5201 Standard v06 generally describes a minimum level of capability for conforming controller units

- Specifications-based ATC 5201 Standard v06 are a composite of standards and/or other specifications (referenced documents)

- This composite may consist of:
  - Explicit requirements developed by the agency
  - Explicit requirements gleaned from referenced documents
  - Referenced requirements (or sections) in the referenced documents
  - Inherited requirements from referenced documents with an established document precedence
Establish Precedence Between Referenced Standards Documents and Specifications to Resolve Conflicting Requirements

- In the case where there is a conflict between the requirements in referenced documents that is not directly addressed by a stated requirement, the precedence of the referenced documents shall be as follows:
  1. Agency Specific Requirements
  2. ATC 5201 Standard v06 Requirements
  3. TFCS Requirements (e.g. NEMA TS 2, Model 332, ITS Cabinet v01)
Sometimes an agency requirement may go beyond the standard

### 5.4.10 Ethernet Ports

The transportation controller shall provide a minimum of six Ethernet ports supporting 10/100 BaseT communications with RJ45 physical connectors.

From ATC 5201 Standard v06, Section 7.3

“The ATC shall provide two internal 100BASE-TX store and forward Ethernet switches per the IEEE 802.3 specification for 10/100 Mbps… Switch 1…provides two RJ45 Ethernet connectors… Switch 2…provides two RJ45 Ethernet connectors…”

Such instances are not considered conflicting and the specification would still be considered conformant to ATC 5201 Standard v06
Watch for Requirements That Subsume Others as It Can Cause Confusion

- Sometimes one requirement is subsumed by another:

5.4.13 Generic Serial Port 1
The transportation controller shall have a general purpose serial port using a male DB9 connector.

5.2.1 NEMA TS 2 Type 2 Interfaces
The transportation controller shall provide physical interfaces per NEMA TS 2 Standard v02.06 Section 3.3 for Type 2 controller units.

- In this case, the physical connections described in NEMA TS 2 Standard v02.06 Section 3.3 provides such a port.
ACTIVITY
When a requirement is well-formed, which part of the requirement may not be present?

**Answer Choices**

a) Action

b) Constraint

c) Target

d) Actor
Review of Answers

a) Action
Incorrect. There is always an action in a well-formed requirement, for example, shall [blank].

b) Constraint
Correct! Well-formed requirements may not have a constraint that provides the bounds of a requirement.

c) Target
Incorrect. There is always a target that receives the action in a well-formed requirement.

d) Actor
Incorrect. There is always an actor in a well-formed requirement. Typically, a system, subsystem, or name thereof.
Summary of Learning Objective #2

Write Requirements for ATCs Based on User Needs

- Structure and characteristics of well-formed requirements
- Writing requirements for ATCs based on agency user needs
- Resolving conflicting requirements
Learning Objective #3: Describe a Specification Based on the ATC 5201 Standard v06

- Structure of ATC 5201 Standard v06
- Components of a specification based on ATC 5201 Standard v06
- Essential areas that must be addressed so that a controller unit conforms to ATC 5201 Standard v06
Structure of the ATC 5201 Standard

Section 1  Introduction
Section 2  Overall Description
Section 3  Functional Requirements
Section 4  Engine Board Details
Section 5  Communication Interface Details
Section 6  Physical and User Interface Details
Section 7  Parallel and Serial I/O Details
Section 8  Environmental and Test Procedures
Structure of the ATC 5201 Standard (cont.)

Section 9  Performance and Material Requirements
Section 10 Quality Control
Appendix A  Linux Operating System and Minimum Kernel Configuration
Appendix B  Required Device Driver Interfaces
Appendix C  Historical Background of Traffic Controllers
Transportation Controller Specifications are Subject to the Agency’s Procurement Process

- Agency specifications are written based on how the agency will be purchasing equipment
  - Agencies may create a specification based on a particular project
  - Agencies may create standing specifications for use over multiple procurements

- Agencies may have a prequalified vendors list or a single vendor selected through a bid process
Proposed Outline for an ATC Specification

1. Purpose
2. Scope
3. References
4. Background
5. Requirements
   5.1 General Requirements
   5.2 Transportation Field Cabinet System Requirements
   5.3 User Interface Requirements
   5.4 I/O Requirements
   5.5 Performance Requirements
   5.6 Environmental and Testing Requirements
   5.7 Warranty Requirements
   5.8 Other Requirements
Essential Areas That Must be Addressed so That a Controller Unit Conforms to ATC 5201 Standard v06

- Operational voltages*
- User interface requirements*
- I/O Requirements*
- CPU Performance and Memory Requirements
- Other Requirements

*Areas that are influenced by the TFCS standard or specification in which the ATC unit is to operate.
Example Operational Voltage Requirements

Operational voltages are dictated by the TFCS

5.6.1 Operating Voltage

The transportation controller shall meet the operating voltage requirements per Section 2.1.2 of the NEMA TS 2 Standard.

5.6.2 Operating Frequency

The transportation controller shall meet the operating frequency requirements per Section 2.1.3 of the NEMA TS 2 Standard.

5.6.3 Power Interruptions

The transportation controller shall meet the power interruption requirements per Section 2.1.4 of the NEMA TS 2 Standard.
User Interface Requirements – ATC Minimums

- CPU ACTIVE LED Indicator
- Ethernet Port
- USB Port (for removable memory device only)

+ 

- EIA-574, 9-pin “D” serial connector for console
- OR
- 8P8C modular jack, serial connector for console

+ 

- EIA-574, 9-pin “D” connector for an external front panel
- OR
- Keyboard, Liquid Crystal Display (LCD), Bell
User Interface Options

- User Interface Optional Features
  - Datakey
  - AUX Switch
    (only available for Keyboard/LCD/Bell configuration)

- Power Supply Optional Features
  - Power Switch
  - Power LEDs
User Interface Options

- ATC controller user interfaces may have some restrictions based on the TFCS architecture selected.

- ATC 5201 allows expansion of user interface requirements to include high-resolution graphics and additional front panel keys.

Agencies are cautioned to verify that these types of interfaces will also operate in a mode that supports the basic ATC 5201 and ATC 5401 standard interfaces.

Agencies are cautioned that requiring manufacturer-specific front panel keys in their specifications will restrict their option of ATC providers.
Example User Interface Requirements

- The transportation controller shall provide a user interface with the following:
  - CPU ACTIVE LED Indicator
  - Ethernet Port (at least one in front)
  - USB Port
  - EIA-574, 9-pin “D” serial connector for console
  - Standard ATC Keyboard
  - Liquid Crystal Display
  - Bell
  - Power LEDs
Serial and Parallel I/O Requirements

- A TFCS standard or specification may set requirements for serial and parallel I/O requirements

- Additional serial ports may be specified based on the agency’s needs

Agencies are cautioned to not unnecessarily require communications ports as it can drive up costs and limit choices of vendors.
Example I/O Requirements

5.4.13 Generic Serial Port 1

The transportation controller shall have a general purpose serial port using a male DB9 connector.

5.4.14 Generic Serial Port 2

The transportation controller shall have a general purpose serial port using a male DB25 connector.
CPU Performance and Memory Requirements

ATC 5201 Standard v06 Minimum Requirements

- CPU – CoreMark of 500 minimum
- Short Term Volatile Memory, such as DRAM – 64 MB Minimum
- Short-Term Non-Volatile Memory, such as SRAM – 1 MB Minimum
- Long-Term Non-Volatile Memory, such as FLASH – 16 MB Minimum

Agencies are cautioned not to arbitrarily require the highest number of MIPS and memory available as it can drive up costs and limit choices of vendors
Example CPU Performance and Memory Requirements

5.5.2 DRAM Memory

The transportation controller shall have DRAM capacity of 128 MB minimum.
Example Other Requirements

5.8.4 Software Requirements

5.8.4.1 Application Tool Chain
The vendor shall identify in writing the tool chain (compiler and C libraries) used to create application programs for the Engine Board of the transportation controller.

5.8.4.2 Linux BSP Tool Chain
The vendor shall identify in writing the tool chain (compiler and C libraries) used to create the Linux Board Support Package for the Engine Board of the transportation controller.

5.8.4.3 Linux BSP Source Code
The vendor shall provide access to the source code used to produce the Linux Board Support Package environment for the Engine Board. (Note: This requires special arrangements, possibly an escrow.)
Example Other Requirements

5.8.4.4 API Software

The vendor shall provide operational API software for their transportation controllers once the API Reference Implementation is available from AASHTO, NEMA, and ITE.

Important:

See slides on “Creating a Specification Based on the ATC 5401 Standard” and “Additional Guidance When Procuring Application Software” in Module A208.
ACTIVITY
Which of the following is NOT an essential part of an ATC specification?

Answer Choices

a) Optical disk requirements
b) CPU performance requirements
c) TFCS requirements
d) User interface requirements
Review of Answers

a) Optical disk requirements
   Correct! There is no mention of optical disks in ATC 5201 Standard v06.

b) CPU performance requirements
   Incorrect. CPU performance requirements should be set by the user as the minimums allowed are low for contemporary processors.

c) TFCS requirements
   Incorrect. The TFCS architecture in which the ATC unit is going to reside must be stated in the specification.

d) User Interface requirements
   Incorrect. There are various UI options provided by ATC 5201 Standard v06. These requirements should be explicit.
Summary of Learning Objective #3

Describe a Specification Based on the ATC 5201 Standard v06

- Structure of ATC 5201 Standard v06
- Components of a specification based on ATC 5201 Standard v06
- Essential areas that must be addressed so that a controller unit conforms to ATC 5201 Standard v06
Learning Objective #4: Verify an ATC Procurement Specification

- Verifying the specification using traceability
- Verifying conformance and compliance
Verifying the Specification Using Traceability

- Create a traceability matrix of user needs to requirements
- Tool used to help verify completeness and correctness
- Suggest capturing traceability throughout the requirements development process
Needs-To-Requirements Traceability

- Every user need must be addressed by at least one requirement
- Every requirement must trace to at least one user need
- Any user need that is not addressed by at least one requirement means:
  - A requirement was missed or
  - The user need must be re-evaluated
Needs-To-Requirements Traceability (cont.)

- Any requirement that does not address at least one user need means:
  - The requirement must be re-evaluated or
  - A user need was missed

- Every aspect of each user need should be addressed in requirements
# Needs-to-Requirements Traceability Matrix (NRTM)

<table>
<thead>
<tr>
<th>UN ID</th>
<th>User Need</th>
<th>Req ID</th>
<th>Requirement</th>
</tr>
</thead>
<tbody>
<tr>
<td>6.5.1</td>
<td>NEMA TS 2 Equipment</td>
<td>5.2.1</td>
<td>NEMA TS 2 Type 2 Interfaces</td>
</tr>
<tr>
<td></td>
<td></td>
<td>5.6.1</td>
<td>NEMA Operating Voltages</td>
</tr>
<tr>
<td></td>
<td></td>
<td>5.6.2</td>
<td>NEMA Operating Frequencies</td>
</tr>
<tr>
<td></td>
<td></td>
<td>5.6.3</td>
<td>NEMA Power Interruptions</td>
</tr>
<tr>
<td>7.3.1</td>
<td>Minimum Display Size</td>
<td>5.3.3</td>
<td>Text-Based Display Size</td>
</tr>
</tbody>
</table>
Verifying Conformance and Compliance

- Conformance
  - A condition that exists when an item meets all of the mandatory requirements as defined by a formal standard
  - Typically, a procurement specification or a physical device is said to **conform** to a standard
  - Conformance is not enough to achieve compatibility, portability, interoperability, and interchangeability for an agency
  - Verification of conformance of a procurement specification is performed by inspection—comparing the specification to the ITS standard(s)
Verifying Conformance and Compliance

- Compliance
  - A condition that exists when an item meets all of the requirements of a procurement specification
  - Typically, devices, software, and communications are said to comply to an agency’s procurement specification
  - Agencies should write their procurement specifications so that compliance will make compatibility, portability, interoperability, and interchangeability possible
  - Verification of compliance of a device, software, or communications is performed through inspection, demonstration, analysis, and testing
Which of the following is a TRUE statement?

Answer Choices

a) Agencies use standards so that they don’t have to use specs
b) There should only be one requirement per user need
c) Demonstration may be used to verify compliance
d) Traceability is not used in verifying specifications
Learning Objective #4

Review of Answers

a) Agencies use standards so that they don’t have to use specs
   
   Incorrect. Agencies use standards to write their procurement specifications.

b) There should only be one requirement per user need
   
   Incorrect. There may be multiple requirements needed to fully address a user need.

c) Demonstration may be used to verify compliance
   
   Correct! Other methods of verifying compliance are through inspection, analysis, and testing.

d) Traceability is not used in verifying specifications
   
   Incorrect. Traceability is used to help determine if the specification is complete and that all user needs identified are addressed.
Summary of Learning Objective #4

Verify an ATC Procurement Specification

- Verifying the specification using traceability
- Verifying conformance and compliance
What We Have Learned

1) In a systems engineering development process, the agency specification is the result of **requirements** development.

2) Specifications based on the ATC 5201 Standard v06 are a **composite** of **standards** and/or other specifications.

3) Areas that must be addressed in an ATC specification are operational voltages, **user** **interface** requirements, input/output requirements, CPU **performance**, and memory requirements.

4) Agencies should verify that their ATC specification **conforms** to ATC 5201 Standard v06 and verify that vendors provide controllers that **comply** with their ATC specification.
Resources


- Caltrans Transportation Electrical Equipment Specifications (TEES), 12 March 2009

- NEMA Standards Publication TS 2-2003 v02.06 Traffic Controller Assemblies with NTCIP Requirements

- Institute of Transportation Engineers http://www.ite.org/standards/

- ITS PCB Training http://www.pcb.its.dot.gov/

- Orange County Strategic Deployment Plan 2013 Update http://www.scag.ca.gov/Documents/OrangeCounty_Aug2013Update_Final.pdf
QUESTIONS?